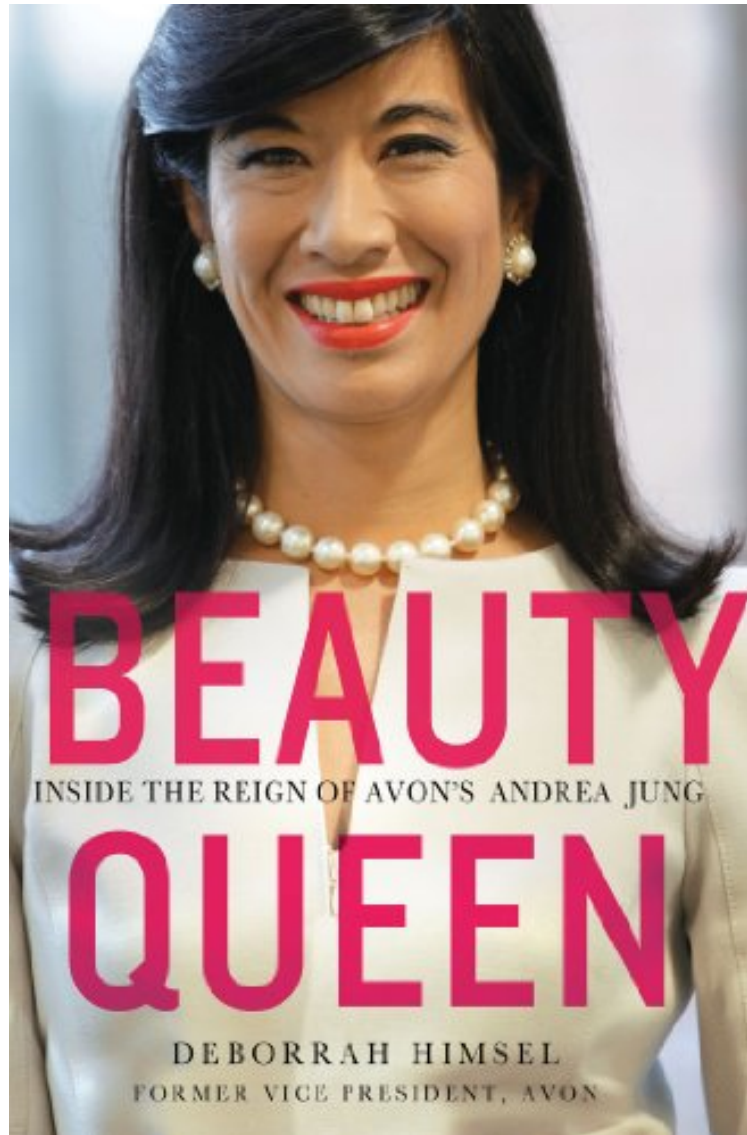


[PDF] Beauty Queen: Inside the Reign of Avon's Andrea Jung

Beauty Queen: Inside the Reign of Avon's Andrea Jung

Deborrah Himself

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Deborrah Himself : Beauty Queen: Inside the Reign of Avon's Andrea Jung before purchasing it in order to gage whether or not it would be worth my time, and all praised Beauty Queen: Inside the Reign of Avon's Andrea Jung:

1 of 1 people found the following review helpful. Greatness in perspective. By Victoria Davis I found myself really appreciating the fact that there are very successful women in our midst who are appreciated and who are role models for future women leaders. Deborrah took me behind the scenes of Avon's Andrea Jung and I enjoyed learning that Andrea was just a girl who learned perseverance from her mother. Andrea trusted the mentors, professional colleagues, life coaches and her own instincts to be a leader. I was inspired by Deborrah's "The Leadership to-do List"

and her easy-to-read manner of writing. I highly recommend this book to everyone who strives to be a good leader in their organization(s) or to anyone who is interested in looking behind the scenes and life of a true "Beauty Queen" - Avon's Andrea Jung. 0 of 0 people found the following review helpful. perfect book for anyone studying a business model for professional ...By Victorian Catmom perfect book for anyone studying a business model for professional purposes. that's not the case for me, i just find business leaders fascinating. each book has 'lessons' that can be learned from Ms Jung's management style and very interesting history of Avon 0 of 0 people found the following review helpful. Great Read!!By ashlie Great quick read! Very informative and easy to keep up with. Growing up with Avon, it was nice to view inside the company!

Andrea Jung, the glamorous former head of Avon, was arguably the world's most charismatic and effective CEO, credited with the astonishing turnaround of the venerable brand. Avon's board was filled with tough-minded, successful CEOs and other high achievers, but when Jung walked into a room wearing her Chanel suit, custom-blended lipstick and signature pearls, every head turned and she had them eating out of her hand. She seemed incapable of making a wrong move, until, amid declining sales, an investigation by the SEC, and a brand in crisis she stepped down in late 2012. In *Beauty Queen*, former Avon VP Deborah Himsel uses Jung's story as a case study for two timeless leadership questions: What makes great leaders great? And what makes them fail? She explores both Jung's early years of success as well as the combination of missteps that led to her downfall, including her failure to nurture Avon's direct selling channel, the erosion of trust that occurred as a result of frequent decision reversals, and her ignorance of operational details, including how her people secured a license to conduct door-to-door sales in China, that led to a federal investigation. Through interviews with other CEOs, Avon executives past and present, and leadership experts, she explores the unique challenges Jung faced as a female Fortune 500 CEO; the thin line between pride and hubris; and the danger of the so-called "halo effect" in our high-stakes times.

Deborah Himsel is among the most creative and astute business writers of our time. In *Beauty Queen*, she distills leadership lessons from an engaging, insightful exploration of a celebrity's journey. This gripping book explores Andrea Jung's journey at Avon at both an individual and organizational growth level; any aspiring business leader will be enthralled. Rick Brandon, Ph.D., author, *Survival of the Savvy*; Most great leaders have incredible strengths that may cover their weaknesses. This insider's view of Andrea Jung reports incredible leadership strengths that helped Avon become an incredibly successful company. But these strengths also masked some of the governance processes that undid some of Avon's success. The book should be guide and warning to aspiring leaders who have great opportunities as well as risks. Dave Ulrich, Professor, Ross School of Business, University of Michigan and Partner, The RBL Group; I'm very impressed to see such a rich diagnostic of all these terrific and challenging years under Andrea Jung. I believe the legacy from many previous leadership generations focused more on short term results than sustainable success, making the challenge of transformation bigger than one CEO, even one as powerful as Andrea. This book is not only a great diagnostic and company history, but an insightful lesson for anyone with leadership responsibilities. Saulo Coffani Nunes, Former Global Sales Development Vice President for Latin America, Avon; Himsel's captivating account of CEO icon Andrea Jung is both sobering and poignantly educational. Now more than ever, women leaders are reaching new heights. *Beauty Queen* provides the skills and genuine realism aspiring leaders need in order to succeed. Additionally exceptional about the book is how candidly Himsel calls out the critical balance every successful leader must negotiate in making their mark and then also knowing how and when to move on. This vital reality is one we don't often get to learn about so openly. Mary Lou Deacote, Ph.D., Managing Executive, The Lead Life Institute and author, *How Women Are Transforming Leadership*; A terrific read for senior leaders. Greatness indeed cannot protect against failure. In *Beauty Queen*, Debbie Himsel walks us through valuable signposts for our own leadership journeys. Katherine Rielly-Gauvin, Divisional Vice President, Global Head of Commercial Development, AbbVie; Deb Himsel was there. With a unique insider's view, she provides insight into the woman, the leader, the company and perhaps most importantly the culture these all imbued. And yet, the book's impact and lessons for great sustainable leadership go far beyond Avon or Andrea Jung. Richard Ettenson, Ph.D. Professor Thelma H. Kieckhefer Fellow in Global Marketing and Brand Strategy; It takes firsthand knowledge, keen (and neutral) observation and no small amount of courage to tell a credible story of a leader who failed. The myths and mystery surrounding the departure of highly regarded CEOs often obscures any line of sight to what actually happened, much less any true comprehension of the underlying reasons for the exit. *Beauty Queen* not only brings us behind the scenes of the crises at Avon, it helps us appreciate one of the most admired CEOs of our time as a human being. The analysis of Andrea as a leader is instructive for all leaders and for those who work with them to develop their potential. Janet Spencer, Ph.D., Janet Spencer Consulting LLC; The book is a timely one. In an increasingly complex world, business leaders are confronting the same huge challenges that Andrea confronted at Avon--transitioning organizations to new business models, pursuing global growth strategies, making ethics-versus-profits choices, changing from traditional to technological channels of distribution. *Beauty Queen* offers many perceptive insights not only for would-

be CEOs but also for managers starting out and mid-career senior executives.” Developing Leaders
About the Author
Deborrah Himself is the author of Leadership Sopranos Style. From 1999 to 2005 she worked alongside Andrea Jung at Avon as VP of Global Organization Effectiveness. A former Vice President of Deutsche Bank, Himself is a leadership consultant for many Fortune 500 companies, including Johnson Johnson, KPMG, Exxon/ Mobile, Bain, Citigroup, and Walmart. She teaches at Thunderbird School of Global Management and The Helsinki School of Economics at Aalto University. She's been featured in various media, including Fox News, CNBC, and Bloomberg, and she wrote commentary on the television series The Apprentice for USA Today. She lives in Gold Canyon, AZ.